

# IEEE AES Society Strategic Planning

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# **AES Treasury Strategic Plan**

#### Mission Statement

- Separate the maximum amount of people from the maximum amount of money
- Seriously- we need to manage our money effectively
  - Don't spend money because we can-
  - Spend money because it will benefit AES and our members

#### Strategic Vision

- Maximize our income
- Control our expenses
- Spend money wisely-
  - Invest in areas of benefit to AES and our members
  - But live within our means
- Look for ways to reduce unnecessary expenses



#### **Financial Info**

- 2013 AES financial results
  - Loss of \$108.9k (w/o market fluctuation)
  - Gain of \$110.8 (with market fluctuation)
  - 60% of Societies had a loss in 2013
    - COMSOC: \$1,400k
    - EMB: \$625k
    - MTT: \$600k
    - NPS: \$375k
    - Computer: \$350k
- 2014 AES financial results (preliminary)
  - Loss of \$4.3k (w/o market fluctuation)
  - BUT the budget showed a loss of \$12.8k (original budget on file) OR \$37.8k (per 2014 year-end results)



#### Financial Info - 2

- Conference surplus down \$101.9k from budget
  - Lots of issues here, attributed to downturn in government attendance at some conferences and perhaps inefficient conference management at others
  - Conference net revenue history:

| 2007    | 2008    | 2009    | 2010    | 2011    | 2012    | 2013    | 2014    |
|---------|---------|---------|---------|---------|---------|---------|---------|
| ACTUALS |
| 573.4   | 855.5   | 708.4   | 873.4   | 720.2   | 861.6   | 664.4   | 552.5   |

- Publications income normally runs at a loss but for 2014 the loss was \$47.1k less than budgeted
- IEEE infrastructure charges were \$11.6k less than budgeted (and we have zero control over this)



### Financial obfuscation

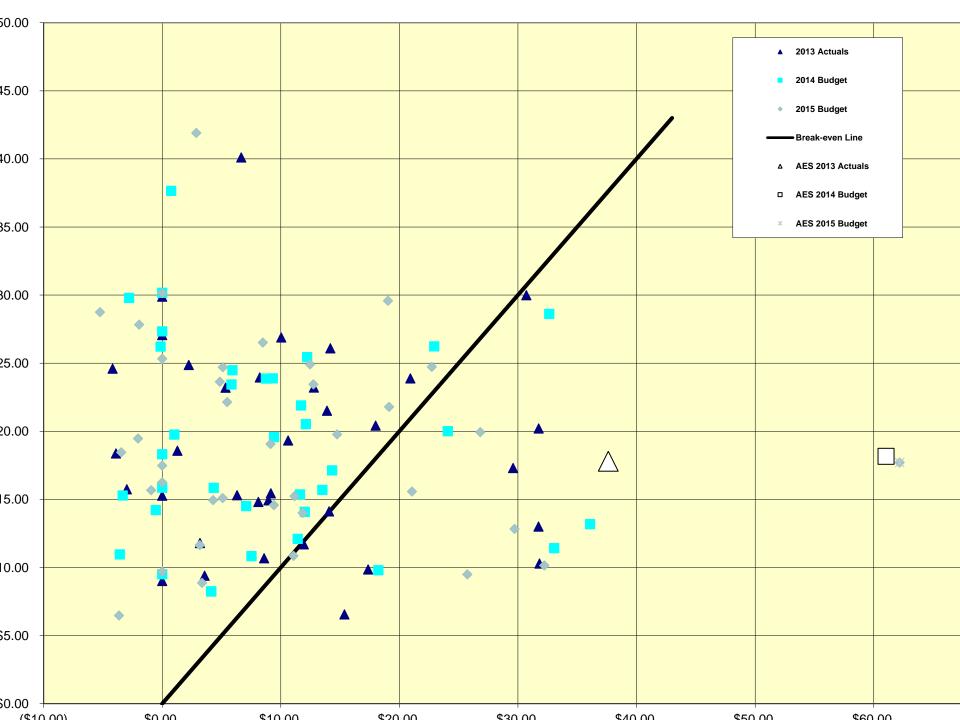
- AES 1900 account is our discretionary spending
  - BoG travel, BoG meeting expenses, executive assistant costs, DL support, student activities support, TAB meeting expense allocations, Council member dues, Awards expenses (plaques, travel), web maintenance, President's fund.
- 1900 budget for 2014 was \$214.8k ("final" budget)
  OR \$239.4k (budget per IEEE reported 2014 preliminary results)
- Actuals were \$163.8k
  - BoG meetings expenses were down
  - DL spending was down (lots of free ones!)
  - Treasurer-authorized expenses totaled \$93,808
- I try to monitor expenses to make sure they are valid



#### **Dues and Fees**

- It costs us more to "service" a member than our membership dues pay for
  - Suggest we examine member dues
- It costs us more to produce Transactions and Magazine than we charge for subscription fees
  - Dale Blair working on recommendations
- There is rationale for subsidizing some elements, but this should be done with careful and due consideration





# Cost of Membership

|  |              |            | •           |         |  |
|--|--------------|------------|-------------|---------|--|
| Aerospace & Electronic Systems Cost of Membership  | 2013 A       | ctuals     | 2015 Budget |         |  |
|  | Total \$     | Per Member | Budget \$   | Member  |  |
| Active Members                                     |              | 4,570      |             | 4,532   |  |
| Permanent and Life Members                         |              | 706        |             | 688     |  |
| Member Incremental Cost                            | <u>_</u>     |            |             |         |  |
| Newsletter   | \$0.0        | \$0.00     | \$0.0       | \$0.00  |  |
| Bundled Publication Budget (incl NM & ASPP copies) | \$150,545.6  | \$37.62    | \$248,053.6 | \$62.18 |  |
| Free Extras  | \$0.0        | \$0.00     | \$0.0       | \$0.00  |  |
| Subtotal Incremental Cost                          | \$150,545.6  | \$37.6     | \$248,053.6 | \$62.2  |  |
| Offsetting Advertising                             |              |            |             |         |  |
| Newsletter   | \$0.0        | \$0.00     | \$0.0       | \$0.00  |  |
| Bundled Publication Budget                         | \$0.0        | \$0.00     | \$0.0       | \$0.00  |  |
| Subtotal Offsetting Advertising                    | \$0.0        | \$0.0      | \$0.0       | \$0.0   |  |
|  |              |            |             |         |  |
| Incremental cost with Off Advertising              | \$150,545.63 | \$37.6     | \$248,053.6 | \$62.2  |  |
| Member Fixed Cost                                  |              |            |             |         |  |
| Newsletter   | \$0.0        | \$0.00     | \$0.0       | \$0.00  |  |
| Bundled Publication Budget                         | \$155,268.3  | \$38.80    | \$121,480.1 | \$30.45 |  |
| Xplore   | \$7,461.4    | \$1.63     | \$6,300.0   | \$1.39  |  |
| Direct Membership Allocation                       | \$130,099.8  | \$28.29    | \$25,872.9  | \$5.66  |  |
| Subtotal Member Fixed Cost                         | \$292,829.5  | \$68.72    | \$153,653.0 | \$37.50 |  |
| Overhead Fixed Cost                                |              |            |             |         |  |
| Admin Net (w/o Mbr Infrastructure)                 | \$99,918.8   | \$21.86    | \$94,421.5  | \$20.83 |  |
| Committee/Other Net                                | \$84,850.3   | \$18.57    | \$90,329.7  | \$19.93 |  |
| Subtotal Overhead Fixed Cost                       | \$184,769.1  | \$40.4     | \$184,751.2 | \$40.8  |  |
| Total Cost of Membership (cover entire budget)     | \$628,144.2  | \$146.8    | \$586,457.8 | \$140.5 |  |
|  |              |            |             |         |  |
| Full Paying Dues                                   |              | \$25.00    |             | \$25.00 |  |
| Effective Dues with Perm/Life Mbrs                 |              | \$17.80    |             | \$17.70 |  |
|  |              |            |             |         |  |



# **Expense Reporting**

- New expense report form for 2015; I will send out.
- IEEE rules require
  - advance booking airfares, non-refundable
  - Hotel accommodations only for duration of meeting, beginning the night prior to meeting start, and allowing for night of last day of meeting if reasonable travel back home not possible
  - No business class travel unless
    - Specifically budgeted and approved by IEEE in advance
    - Specifically approved by IEEE prior to initiating travel
  - Receipts for all expenses exceeding \$25.00
- IEEE also does not pay for attending a conference
  - If a member is a rep to a conference or activity, travel reimbursement can be paid for attending the conference Board meeting only

